



FORO ACADÉMICO PERMANENTE ALC-UE
 FORUM ACADÉMIQUE PERMANENTE ALC-UE
 FORUM ACADÉMIQUE PERMANENT UE-ALC
 EU-LAC ACADEMIC PERMANENT FORUM

**SECOND PREPARATORY SEMINAR FOR THE
 III EU-CELAC ACADEMIC SUMMIT 2017
 Stockholm, 6th-7th October 2016**

Organized by:



In collaboration with:

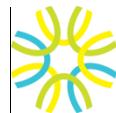


In coordination with:

The Executive Secretariat of the FAP (Foro Académico Permanente)



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**FinCEAL+ DEVELOPING FINNISH SCIENCE,
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 BETWEEN EUROPE AND THE LAC REGION**



EMBASSY OF THE
REPUBLIC OF PARAGUAY
 TO THE KINGDOM OF SWEDEN
 MINISTERIO DE
RELACIONES EXTERIORES



DAY 1 Thursday, October 6th

Place: Stockholm University (Campus Frescati) Universitetsvägen 10A

Aula Magna - Right Auditorium, Entrance C

Día 1: Jueves 6 de Octubre - Aula Magna, Auditorio Derecho, Puerta C

08:00 – 08:30 **PARTICIPANTS' REGISTRATION / REGISTRO DE PARTICIPANTES**

08:30 – 09:30 **OPENING SESSION / CEREMONIA DE APERTURA**

Welcome Speech / Discurso de Apertura

- **Astrid Söderbergh Widding**, Rector of Stockholm University
- **Mario Torres Jarrín**, Director of Instituto Europeo de Estudios Internacionales and President of the Local Organisation Committee in Stockholm / Associated Researcher of the Institute of Latin America Studies, Department of Romance Studies and Classics at Stockholm University
- **Annika Söder**, Secretary of State, Ministry for Foreign Affairs of Sweden

Institutional & Academic Authorities / Autoridades Institucionales y Académicas

- **Rafael Sánchez Cárdenas**, Viceministro del Ministerio de Educación Superior, Ciencia y Tecnología MESCYT, República Dominicana
- **Marina Isabel Cáceres de Estévez**, Ambassador of the Dominican Republic to the Kingdom of Sweden – Representative for the Pro Tempory Presidency-CELAC
- **Fernando Galván**, President of the Academic Council of the Permanent Academic Forum (FAP ALC-UE), and President of the University of Alcalá
- **Ambassador Antonio Núñez y García-Saúco**, President of Instituto Europeo de Estudios Internacionales
- **Leonel Fernandez Reyna**, President of EU-LAC Foundation

09:30 – 09:45 **OBJECTIVES AND PROGRAM OF THE SEMINAR / OBJETIVOS Y PROGRAMA DEL SEMINARIO**

- **Mar Duque**, Director of International Relations and Researcher, Instituto Europeo de Estudios Internacionales
- **Ken Benson**, Head of Department of Romance Studies and Classics, Stockholm University
- **Itzcóatl Tonatiuh Bravo Padilla**, Rector of the University of Guadalajara
- **Remus Pricopie**, Rector of the National University of Political Studies and Public Administration, Romania
- **Jean-Michel Blanquer**, President of the Institut des Amériques, France
- **Patricio Leiva**, Co-Director of the Executive Secretariat of the Latin America and Caribbean-European Union Academic Permanent Forum LAC-EU, Chile
- **Carlos Quenan**, Co-Director of the Executive Secretariat of the Latin America and Caribbean-European Union Academic Permanent Forum LAC-EU, France
- **Iordan Barbulescu**, Co-Director of the Executive Secretariat of the Latin America and Caribbean-European Union Academic Permanent Forum LAC-EU, Romania
- **Jocelyne Gacel**, Co-Director of the Executive Secretariat of the Latin America and Caribbean-European Union Academic Permanent Forum LAC-EU, México

Presentation of the Publication / Presentación de la Publicación:

“Construyendo el Espacio Común de Educación Superior, Ciencia, Tecnología e Innovación para la Asociación Estratégica Birregional”. 2016. II Academic Summit CELAC-EU

- Editors: **Christian Ghymers**, President of the Inter-university Institute for the Relations with Europe, Latinamerica and Caribe (IRELAC) & **Patricio Leiva**, Co-Director of the Executive Secretariat of the Latin America and Caribbean-European Union Academic Permanent Forum LAC-EU

09:45 – 10:00 **OFFICIAL PICTURE OF THE SEMINAR / FOTO OFICIAL DEL SEMINARIO**

Place: Staircase outside of Aula Magna / Sitio: Escalinata frente al Aula Magna

10:00 – 10:30 **FIKA! - COFFEE BREAK / PAUSA**

Venue: Juristernas Hus - Law Students' House

Sitio: Juristernas Hus – Casa de la Asociación de Estudiantes de Derecho

10:30 – 13:00

WORKING GROUP 1 / GRUPO DE TRABAJO 1

Strengthening The Integration of Higher Education Systems

Venue: Juristernas Hus - Law Students' House

Fortaleciendo la Integración de los Sistemas de Educación Superior

Sitio: Juristernas Hus - Casa de la Asociación de Estudiantes de Derecho

- Coordinator / Coordinador: **Francisco Aldecoa**, Professor, Universidad Complutense de Madrid
- Chairperson / Moderador : **Francisco José Martínez López**, Professor, Universidad de Huelva
- Relator: **Luz Paula Parra**, Associate Researcher of Instituto Europeo de Estudios Internacionales

WG1 Round Table 1 / GT1 Mesa Redonda 1:

Overcoming Barriers: Learning and Certification of Foreign Languages and Transversal Competences for Bi-regional Academic and Professional Mobility

Superando Barreras: El Aprendizaje y Certificación de Lenguas Extranjeras y Competencias Transversales para fomentar la Movilidad Bi-regional Académica y Profesional

- **The Framework of Reference for Languages and the SIELE Project**
El Marco Común Europeo de Referencia para las Lenguas y el Proyecto SIELE
Richard Bueno Hudson, Academic Director of the Instituto Cervantes in Spain
- **The Accreditation of Foreign Languages in Spanish Universities**
La Acreditación de Lenguas Extranjeras en Universidades Españolas
Fernando Galván, President of the University of Alcalá, and President of the Academic Council of the Permanent Academic Forum (FAP ALC-UE)
- **The CERTIUNI Experience on Certification of Foreign Languages and Personal & Transversal Competences**
La Experiencia de CERTIUNI en Lenguas Extranjeras y Competencias Personales y Transversales
Francisco José Martínez López, President of CERTIUNI (Spain and Latin America), and Ex Rector of the University of Huelva
- **Nordic Countries Challenges (Conclusions of the Meeting of Nordic Stakeholders “Nordic Perspectives on strengthening Higher Education, Research and Innovation, Cooperation with Latin America & Caribbean”, Stockholm, June 2016)**
Retos en los Países Nórdicos (Conclusiones de la Reunión entre Países Nórdicos: “Perspectivas Nórdicas sobre el Fortalecimiento de la Educación Superior, de la Investigación y de la Innovación, y de la Cooperación con América Latina y el Caribe”. Estocolmo, Junio 2016)
Adriana Benítez Ferreira, Director of Organization and Strategic Planning of Instituto Europeo de Estudios Internacionales

WG 1 Round Table 2 / GT 1 Mesa Redonda 2

Quality Assurance in EULAC Higher Education: The Need and Importance of the E-Learning Mode

Aseguramiento de la Calidad de la Educación Superior en EULAC: La necesidad y la importancia de la Enseñanza en Modalidad E-Learning

- **Trends and Challenges in Quality Assurance in Distance/on-line Higher Education in the Construction of a Common EULAC Area**
Tendencias y Retos en el Aseguramiento de la Calidad de la Educación Superior a Distancia/on-line en la Construcción de un Área Común EULAC
María Elizabeth Morocho, Director of the Executive Secretariat of CALED- Instituto Latinoamericano y del Caribe de Calidad en Educación Superior a Distancia. Universidad Técnica Particular de Loja, Ecuador
Francois Pernot, Director of the European and International Department of HCERES, Haut Conseil de l’Evaluation de la Recherche et de l’Enseignement Supérieur, France.

13:00 – 14:30

LUNCH BREAK / ALMUERZO

Suggestion: University Restaurant LANTIS

Sugerencia: Restaurante de la Univesidad LANTIS

14:30 – 16:45

WORKING GROUP 2 / GRUPO DE TRABAJO 2

Promotion of Bi-Regional Integration of The Research Systems of Science, Technology and Innovation

Venue: Juristernas Hus - Law Students' House

Promoción de la Integración Bi-Regional de los Sistemas de Investigación de Ciencia, Tecnología e Innovación

Sitio: Juristernas Hus - Casa de la Asociación de Estudiantes de Derecho

- **Coordinator / Coordinadora: Ioana Dodi**, National University of Political Studies and Public Administration, Romania
- **Chairperson / Moderadora: Juliette Sérafini**, Responsible for International Relations, Institut des Amériques, France
- **Relator: Magnus Lembke**, Associate Researcher of Instituto Europeo de Estudios Internacionales

WG 2 Round Table 1 / GT 2 Mesa Redonda 1

Tools and Challenges to Promote Bi-Regional Integration in the Research Fields of Science, Technology and Innovation

Herramientas y Retos para Promover la Integración Bi-Regional en los Campos de Investigación, Ciencia, Tecnología e Innovación

- **Finland in the Joint Initiative for Research & Innovation (JIRI)**
Finlandia en la Iniciativa Conjunta sobre Investigación e Innovación (JIRI)
Tiina Vihma-Purovaara, Counsellor of Education, Department for Higher Education and Science Policy at the Ministry of Education, Science and Culture of Finland.
- **The Case of the Brazilian University Community: Internationalization of Science, Technology and Innovation as a Key Factor of Global Competitiveness**
El Caso de la Comunidad Universitaria Brasileña: La Internacionalización de la Ciencia, Tecnología e Innovación como Factor Clave de la Competitividad Global
Luciano Rodrigues Marcelino, Vice-Chancellor of Institutional Development of UNISUL University, Brazil.
- **The Case of Sweden**
El Caso de Suecia
Sven Stafström, Director General of the Swedish Research Council
- **The Case of Norway: The Norwegian Latin America Research Network (NORLarNet)**
El Caso de Noruega: La Red Noruega de Investigación sobre América Latina (NORLarNet)
Benedicte Bull, Director of NORLarNet and Professor of the Centre for Development and Environment at the University of Oslo.
- **The Magalhaes Network (Europa-America Latina/Caribe)**
La Red Magalhaes (Europa-America Latina/Caribe)
Per Warfvinge, President of the Magalhaes Network, Lund University

16:45 – 17:15

FIKA! - COFFEE BREAK / PAUSA

17:15 – 18:00

WORKING GROUP 3 / GRUPO DE TRABAJO 3

Bi-Regional Cooperation between Higher Education Institutions and their Relationship with Society and with the Productive Sector

Venue: Juristernas Hus - Law Students' House

Cooperación Bi-Regional entre Instituciones de Educación Superior y sus Relaciones con la Sociedad y el Sector Productivo

Sitio: Juristernas Hus - Casa de la Asociación de Estudiantes de Derecho

- **Coordinator / Coordinadora: Florence Pinot**, Member of the Academic Committee of the Institut des Amériques (IdA) and Professor at ESCP Europe Business School, France
- **Chairperson / Moderadora: Soledad Sandoval**, Universidad San Sebastián, Chile
- **Relator: Jonathan Violante Pica**, Head of Protocol and Multilateral Affairs, Instituto Europeo de Estudios Internacionales

WG 3 Round Table 1 / GT 3 Mesa Redonda 1

Actions and Tools to Strengthen Cooperation

Acciones y Herramientas para Fortalecer la Cooperación

- **Cooperation in the Pacific Alliance and Interrelation with the European Union**
[Cooperación en la Alianza del Pacífico y la interrelación con la Unión Europea](#)
Héctor Casanueva, Ambassador and Permanent Representative of Chile to The World Trade Organization (WTO), the United Nations Conference on Trade and Development (UNCTAD), the World Intellectual Property Organization (WIPO), and International Trade Center (ITC) in Geneva, Switzerland
- **The Nordic Master Program as a Model of Regional Cooperation**
[El Programa de Master Nórdico como Modelo de Cooperación Regional](#)
Kai Koivumäki, Senior Adviser/Knowledge & Welfare, Nordic Council of Ministers

Day 2 Friday, October 7th

Place: Stockholm University (Campus Frescati) Universitetsvägen 10A

Juristernas Hus – Law Students' House

Día 2: Viernes 7 de Octubre - Casa de la Asociación de Estudiantes de Derecho

08:30 – 09:45

WORKING GROUP 3 / GRUPO DE TRABAJO 3

Bi-Regional Cooperation between Higher Education Institutions and their Relationship with Society and with the Productive Sector

Venue: Juristernas Hus - Law Students' House

Cooperación Bi-Regional entre Instituciones de Educación Superior y sus Relaciones con la Sociedad y el Sector Productivo

Sitio: Juristernas Hus - Casa de la Asociación de Estudiantes de Derecho

- Coordinator / *Coordinadora*: **Florence Pinot**, Member of the Academic Committee of the Institut des Amériques (IdA) and Professor at ESCP Europe Business School, France
- Chairperson / *Moderadora*: **Soledad Sandoval**, Universidad San Sebastián, Chile
- Relator: **Jonathan Violante Pica**, Head of Protocol and Multilateral Affairs, Instituto Europeo de Estudios Internacionales

WG 3 Round Table 2 / GT 3 Mesa redonda 2

The Role of Higher Education Institutions and other Society Actors to Face Social Challenges

El Papel de las Instituciones de Educación Superior y otros Actores Sociales para Afrontar Retos sociales

- **Social Dimension of Higher Education Institutions in International Rankings**
Dimensión Social de las Instituciones de Educación Superior en Rankings Internacionales
José M^a Nyssen, Universidad Autónoma de Madrid, National Agency for Quality Assurance and Accreditation of Spain (ANECA)
- **Cooperation between Higher Education Institutions with Society and the Productive Sector: El Consejo Ciudadano Sectorial de Minería promoted by the Centro de Innovación y Desarrollo para la Industria y la Minería CIMA-UTPL**
Cooperación entre Instituciones de Educación Superior y la Sociedad y el Sector Productivo: El Consejo Ciudadano Sectorial de Minería promovido por el Centro de Innovación y Desarrollo para la Industria y la Minería CIMA-UTPL
Roberto Beltrán, Director of the “Fundación Para El Desarrollo Económico y Social” (FEDES), Universidad Técnica Particular de Loja, Ecuador
- **The EULAC ALUMNI Network as a Motor for Promoting Bi-Regional Employment and Entrepreneurship**
La Red EULAC ALUMNI: Motor para Promover el Empleo y el Emprendimiento Bi-Regional
José Antonio Redondo, Representative of the Network, Universidad de Huelva

09:45 – 10:15

FIKA! - COFFEE BREAK / PAUSA

10:15 – 12:45 **WORKING GROUP 4 / GRUPO DE TRABAJO 4**

Academic Links with Public Policies

Venue: Juristernas Hus - Law Students' House

Vinculaciones de la Comunidad Académica con las Políticas Públicas

Sitio: Juristernas Hus - Casa de la Asociación de Estudiantes de Derecho

- **Coordinators / Coordinadores:** **Jordan George BARBULESCU**, Director/Decano, Instituto de Estudios Latino-Americanos/Escuela Nacional de Estudios Políticos y Administrativos, Rumania; and **Marco MORENO**, Decano, Universidad Central de Chile, Chile
- **Chairperson / Moderadora:** **Mar Duque**, Director of International Relations and Researcher, Instituto Europeo de Estudios Internacionales
- **Relatora:** **Vanessa Hewel**, Associated Researcher, Instituto Europeo de Estudios Internacionales

WG 4 Round Table 1 / GT 4 Mesa redonda 1

Public Policies on Strategic Plans for the Internationalization of Higher Education Institutions in EU and LAC.

Políticas Públicas sobre Planes Estratégicos para la Internacionalización de Instituciones de Educación Superior en EU y LAC

- **Establishing the Context and Analyzing Needs and Challenges of Public Policies on Internationalization**
Contexto y Análisis de Necesidades y Retos de las Políticas Públicas sobre internacionalización
Mar Duque, Director of International Relations and Researcher, Instituto Europeo de Estudios Internacionales
- **The Swedish Initiative with Peru and Colombia**
La Iniciativa Sueca con Perú y Colombia
Francisco Contreras, Credential Evaluator, Swedish Council for Higher Education
- **The Experience of the Alianza Estratégica de Universidades del Perú**
La Experiencia de la Alianza Estratégica de Universidades del Perú
Jorge Alva, President of the Alliance of Universities of Peru, and **Víctor Urrunaga**, Executive Secretary of the Alliance

WG 4 Round Table 2 / GT 4 Mesa redonda 2

Recognition Tools: Qualification Frameworks and ENIC-NARIC Centers

Herramientas de Reconocimiento: Marcos de Cualificación y Centros ENIC-NARIC

- **How Many Qualification Frameworks are needed and Why the Support of Public Policies?**
¿Cuántos Marcos de Calificación se necesitan y por qué el Apoyo de Políticas Públicas?
Mar Duque, Director of International Relations and Researcher, Instituto Europeo de Estudios Internacionales
- **The ENIC-NARIC Network as a useful Tool for Bi-regional Recognition**
La Red de ENIC-NARIC como Herramienta para el Reconocimiento Bi-Regional
Luca Lantero, Vice-President of ENIC (European National Information Centers) Network and Director of the Italian ENIC Centre on Mobility and Academic Equivalences.

12:45 – 14:45 **LUNCH BREAK / ALMUERZO**

Suggestion: University Restaurant LANTIS / Sugerencia: Restaurante de la Univesidad LANTIS

COUNCIL MEETING OF THE PERMANENT ACADEMIC FORUM (*)

Venue: Library of the Institute of Latin American Studies, Universitetsvägen 10 B, hus B, 5th floor)

REUNIÓN DEL CONSEJO DEL FORO ACADÉMICO PERMANENTE

Sitio: Biblioteca del Instituto de Estudios Latinoamericanos

(*) Members only / sólo Miembros

14:45 – 16:00 **WG 4 Round Table 3 / GT 4 Mesa redonda 3**

Establishing the Roadmap for the EULAC Common Area of Higher Education (HE), Science, Technology and Innovation

Estableciendo la Hoja de Ruta para el Area Común EULAC de la Educación Superior, Ciencia, Tecnología e Innovación

- **Why do we need a EULAC Roadmap? The Key Actors and Elements of the EULAC Roadmap of HE, Science, Technology and Innovation. Methodology to be Applied. The Need of Governments Support with Bi-Regional and Regional Policies to allow the Implementation. The Need of a Monitoring Process for the Roadmap Implementation**

¿Por qué se necesita una Hoja de Ruta EULAC? Actores y Elementos Claves de la Hoja de Ruta para una Educación Superior, Ciencia, Tecnología e Innovación. La Necesidad del Apoyo de los Gobiernos a través de Políticas Bi-Regionales y Regionales para hacer posible la Implementación. La Necesidad de un Proceso de monitorización para el seguimiento de la Implementación de la Hoja de Ruta.

Remus Pricopie, Rector of the National University of Political Studies and Public Administration of Romania; Member of the Advisory Commission of the EULAC Academic Permanent Forum

Luciano Rodrigues Marcelino, Vice-Chancellor of Institutional Development of UNISUL University, Brazil

Francisco José Martínez, Representative of the Bi-regional EULAC Alumni Network.

Luca Lantero, Vice-President of ENIC (European National Information Centers) Network and Director of the Italian ENIC Centre on Mobility and Academic Equivalences.

16:00 – 17:00 **COOPERATION PROJECTS, STUDIES AND INITIATIVES**

PROYECTOS DE COOPERACIÓN, ESTUDIOS E INICIATIVAS

- Chairperson /Moderadora: **Vanessa Hewel**, Research Associate, European Institute of International Studies

- **EULAC Projects Opportunities and Events in Erasmus+**

Oportunidades de Proyectos EULAC y Eventos en Erasmus+

Irene Sabio, Directorate General for Education and Culture. European Commission

- **EULAC Foundation Study “Bases Institucionales y Normativas de un Espacio EULAC de Educación Superior”**

Estudio de la Fundación EULAC: "Bases Institucionales y Normativas de un Espacio ALCUE de Educación Superior"

Paola Amadei, Executive Director of EULAC Foundation

Irene Delgado Sotillos, Academic Secretary of Flacso España

- **FinCEAL+ Latin America and the Caribbean**

FinCEAL+ América Latina y el Caribe

Kajsa Ekroos, Senior Planning Officer, FinCEAL+ Latin America and the Caribbean, UniPID network

- **IBER-EURO-AMERICA Consortium**

El Consorcio IBER-EURO-AMERICA

Jonathan Violante Pica, Head of Protocol and Multilateral Affairs of Instituto Europeo de Estudios Internacionales

17:00 – 17:15 **FIKA! - COFFEE BREAK / PAUSA**

17:15 – 17:35

PRESENTATION OF THE STOCKHOLM SEMINAR REPORT

PRESENTACION DEL INFORME DEL SEMINARIO DE ESTOCOLMO

- **Ambassador Antonio Núñez García Sauco**, President of Instituto Europeo de Estudios Internacionales
- **Jordan Barbulescu**, Co-Director of the Executive Secretariat of the Latin America and Caribbean-European Union Academic Permanent Forum LAC-EU
- **Jocelyne Gacel**, Co-Director of the Executive Secretariat of the Latin America and Caribbean-European Union Academic Permanent Forum LAC-EU
- **Patricio Leiva**, Co-Director of the Executive Secretariat of the Latin America and Caribbean-European Union Academic Permanent Forum LAC-EU
- **Carlos Quenan**, Co-Director of the Executive Secretariat of the Latin America and Caribbean-European Union Academic Permanent Forum LAC-EU

17:35 – 18:00

CLOSING SESSION / CEREMONIA DE CLAUSURA

- **Mario Torres Jarrín**, Director of Instituto Europeo de Estudios Internacionales and President of the Local Organisation Committee in Stockholm.
- **Fernando Galván**, President of the Academic Permanent Forum LAC-EU
- **Håkan Emsgård**, Deputy Director-General and Head of the Division for Policy Analysis and International Affairs at the Ministry of Education and Research of Sweden

18:00 – 20:00

COUNCIL MEETING OF THE PERMANENT ACADEMIC FORUM (*)

Venue: Library of the Institute of Latin American Studies, Universitetsvägen 10 B, hus B, 5th floor)

REUNIÓN DEL CONSEJO DEL FORO ACADÉMICO PERMANENTE

Sitio: Biblioteca del Instituto de Estudios Latinoamericanos

(*) Members only/ sólo Miembros

OBS:

- (1) **All the activities will enable participants to make proposals in the thematic areas established in the four working groups of the seminar addressed to advance in the implementation of the Bi-Regional Common Area in Higher Education, Science, Technology and Innovation.**

Todas las actividades permitirán a los participantes debatir ideas y presentar propuestas en las áreas temáticas establecidas en los cuatro paneles/grupos de trabajo del seminario dirigidas a avanzar en la implantación del Espacio Birregional Común de Educación Superior, Ciencia, Tecnología e Innovación.

- (2) **Debates in the working groups will be open to all participants after the presentations of the round tables.**

Los debates en los paneles/grupos de trabajo estarán abiertos a todos los participantes a continuación de las presentaciones de las mesas redondas.

Local Organization Committee (LOC)

- **President of the LOC:**

Mario Torres Jarrín, Director of Instituto Europeo de Estudios Internacionales. Associated Researcher of the Institute of Latin America Studies, Department of Romance Studies and Classics, Faculty of Humanities at Stockholm University

- **Responsible for the Academic and Scientific Program of the Seminar:**

Mar Duque, Director of International Relations and Researcher of Instituto Europeo de Estudios Internacionales

Fernando Villanueva Barrios, Project Manager of Instituto Europeo de Estudios Internacionales

- **Responsible for the Coordination and Planning of the Seminar:**

Adriana Benítez Ferreira, Director of Organization and Strategic Planning of Instituto Europeo de Estudios Internacionales, in collaboration with **Stella Psaroudaki** and **Janna Polatsidou**, Interns, Instituto Europeo de Estudios Internacionales / Students in the Department of Romance Studies and Classics, Faculty of Humanities at Stockholm University

Special acknowledgements to:

Ken Benson, Head of Department of Romance Studies and Classics, Faculty of Humanities at Stockholm University

Rakel Österberg, Lecturer in the Department of Romance Studies and Classics, Faculty of Humanities at Stockholm University

Kajsa Ekroos, Senior Planning Officer, FinCEAL+ Latin America and the Caribbean, UniPID Network, Finland

Vanessa Hewel, Associated Researcher of Instituto Europeo de Estudios Internacionales

Ioana Dodi, Professor, National University of Political Studies and Public Administration, Romania

Juliette Sérafini, Responsible for International Relations, Institut des Amériques, France